

Programme

DAY 1	
08:30 - 09:00	OPENING SESSION <ul style="list-style-type: none"> Welcome Remarks and overview of NDB Programme Overview –<i>Facilitator</i> Introduction of Board Members, Executive Management and Committee Secretaries Group Photo
09:00 - 10:15	Principles of Corporate Governance <ul style="list-style-type: none"> Corporate Governance defined Corporate Governance in Public Sector Determinants of Corporate Governance Models
10:15 - 10:30	TEA BREAK
10:30 - 13:00	Board Effectiveness <ul style="list-style-type: none"> Role of the Board Characteristics of an effective Board Directors' Duties
13:00 – 14 :00	LUNCH
14 :00 – 15 :30	Board Effectiveness...cont <ul style="list-style-type: none"> Board Composition, Structure and Committees
15 :30 – 15 :45	BREAK
15 :45 – 16 :30	Governance & Information Technology Cont... <ul style="list-style-type: none"> IT Governance Framework Cyber Risk Challenges
DAY 2	
08 :30 –10 :15	Governance & Risk Management <ul style="list-style-type: none"> Principles of Risk Management Risk Management Process Strategic Risk Management
10 :15 – 10 :30	TEA BREAK
10 :30 – 13 :00	Strategy & Corporate Governance <ul style="list-style-type: none"> The Role of the Board Rethinking the fundamentals of Strategy Development & Implementation
13 :00 – 14 :00	LUNCH
14 :00 – 15 :30	Financial Management & Internal Controls <ul style="list-style-type: none"> The Board & Internal Controls COSO Framework
15 :30 – 15 :45	TEA BREAK
15 :45 – 16 :30	Ethics and Governance <ul style="list-style-type: none"> Ethical Values Ethical Principles Integrated Reporting Internal Ethics Infrastructure CSR & Ethics



southern african
development community
development finance
resource centre

The SADC DFRC is accredited by the Botswana
Qualification Authority as a training provider



The SADC-DFRC is a
Subsidiary
institution of SADC

Postal Address

Private Bag 0034
Gaborone
Botswana
Tel: +267-3191146
Fax: +267-3191147

Physical Address

Plot 54352, West Avenue,
Zambezi Towers, CBD, Tower A,
7th Floor South Wing, Gaborone
Botswana
www.sadc-dfrc.org
info@sadc-dfrc.org

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CORPORATE GOVERNANCE FOR NDB

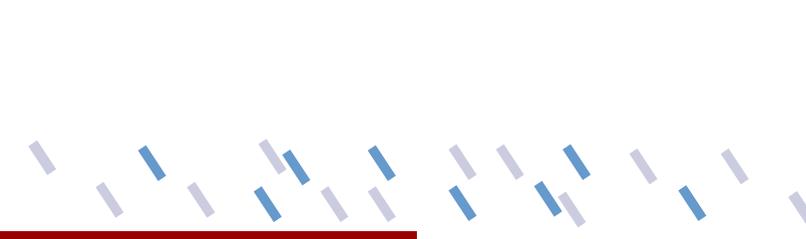


*Building Partnerships for Economic
Growth & Development*

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Palapye, **BOTSWANA**



Overview

National Development Bank (NDB) and the SADC Development Finance Resource Centre (DFRC) are pleased to announce a programme on director skills development for board members and senior management of the development finance institution.

The programme was originally developed by the SADC DFRC with the technical assistance and support of the Global Forum for Corporate Governance, Washington D.C. As a supporter of the Pan African Consultative Forum on Corporate Governance and the SADC DFRC, it initiated a Capacity Building and Technical Assistance project for development of Corporate Governance and Director Development programme to institutionally strengthen the DFI network within SADC and subsequently other regions and clients of DFIs.

The programme is perceived as being of strategic importance for the larger goals in the SADC region to be achieved through skills enhancement and advanced techniques in directing DFIs. In this regard, the programme which has a long term goal of



creating cross pollination of issues and experiences (inter-country and inter DFI), would inter alia:

- be practical and focused on operating issues faced by the boards of DFIs;
- link in with policy issues in the region e.g. NEPAD and SADC Protocol on Finance and Investments;
- be both training and interactive in nature;
- Inform anti-corruption measures in Africa and include conflicts of interest issues; and
- be a key leverage point for other initiatives towards mainstreaming corporate governance in Africa.

Following the successful development and piloting of the programme in 2007/2008 and its subsequent roll-out in 2009 to the SADC DFIs, it is felt that this programme should be held regularly within SADC, and being open to the rest of Africa, to provide an opportunity for DFI Board members to improve their skills as directors by understanding the key functions and responsibilities of directors, and the issues and challenges facing a director in a DFI through analytical processes and case material on development finance institutions in Africa and the developing world.



Objective

The purpose of the programme is to raise awareness of the concept, practice and relevance of good corporate governance in the context of development finance institutions and the challenges they face within the African landscape. The programme will also provide the opportunity for serving directors to improve their skills in the boardroom through a practical and interactive approach.

Facilitator

The resource person is *Dr. Charles Nyoka*, who is a lecturer of Accounting and Finance at the University of South Africa in Pretoria. Charles holds a degree in Business Studies, MBA in Finance and Strategy.

He has been involved in delivering a range of post experience/executive development programmes in accounting and finance in South Africa and the SADC Region.